Virginia's Licensed Clinical Psychologist Workforce: 2015

Healthcare Workforce Data Center

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Virginia Department of Health Professions Healthcare Workforce Data Center Perimeter Center 9960 Mayland Drive, Suite 300 Richmond, VA 23233 804-367-2115, 804-527-4466(fax)

E-mail: *HWDC@dhp.virginia.gov*

Follow us on Tumblr: www.vahwdc.tumblr.com

2,612 Licensed Clinical Psychologists voluntarily participated in this survey. Without their efforts the work of the center would not be possible. The Department of Health Professions, the Healthcare Workforce Data Center, and the Board of Psychology express our sincerest appreciation for your ongoing cooperation.

Thank You!

Virginia Department of Health Professions

David E. Brown, D.C.

Director

Lisa R. Hahn *Chief Deputy Director*

Healthcare Workforce Data Center Staff:

Elizabeth Carter, Ph.D. *Executive Director*

Yetty Shobo, Ph.D. *Research Analyst*

Laura Jackson Operations Manager Christopher Coyle Research Assistant

Virginia Board of Psychology

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Executive Director

Jaime H. Hoyle, J.D.

Contents

| Results in Brief | 2 |
|--------------------------------------|----|
| Survey Response Rates | 3 |
| The Workforce | 4 |
| Demographics | 5 |
| Background | 6 |
| Education | 8 |
| Specialties | 9 |
| Current Employment Situation | 10 |
| Employment Quality | 11 |
| 2015 Labor Market | 12 |
| Work Site Distribution | 13 |
| Establishment Type | 14 |
| Time Allocation | 16 |
| Patients | 17 |
| Retirement & Future Plans | 19 |
| Full-Time Equivalency Units | 21 |
| Maps | |
| Council on Virginia's Future Regions | |
| Area Health Education Center Regions | |
| Workforce Investment Areas | |
| Health Services Areas | |
| Planning Districts | 26 |
| Appendices | 27 |
| Appendix A: Weights | 27 |

The Licensed Clinical Psychologist Workforce: At a Glance:

The Workforce

Licensees: 3,167 Virginia's Workforce: 2,395 FTEs: 2,158

Survey Response Rate

All Licensees: 82% Renewing Practitioners: 89%

Demographics

Female: 64% Diversity Index: 26% Median Age: 52

Source: Va Healthcare Workforce Data Cente

Background

Rural Childhood: 19% HS Degree in VA: 20% Prof. Degree in VA: 29%

Education

Doctor of Psych.: 55% Other Ph.D.: 45%

Finances

Median Income: \$80k-\$90k Health Benefits: 60% Under 40 w/ Ed debt: 74%

Current Employment

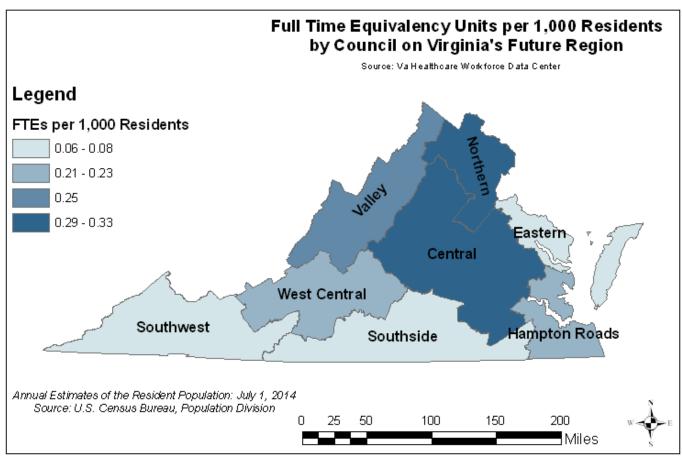
Employed in Prof.: 94% Hold 1 Full-time Job: 54% Satisfied?: 96%

Job Turnover

Switched Jobs: 5% Employed over 2 yrs: 74%

Time Allocation

Patient Care: 70%-79% Administration: 10%-19% Patient Care Role: 64%



2,612 Licensed Clinical Psychologists (LCPs) voluntarily took part in the 2015 Licensed Clinical Psychologist Workforce Survey. The Virginia Department of Health Professions' Healthcare Workforce Data Center (HWDC) administers the survey during the license renewal process, which takes place every June for Licensed Clinical Psychologists. These survey respondents represent 82% of the 3,167 Licensed Clinical Psychologists who are licensed in the state and 89% of renewing practitioners.

The HWDC estimates that 2,395 Licensed Clinical Psychologists participated in Virginia's workforce during the survey period, which is defined as those who worked at least a portion of the year in the state or who live in the state and intend to return to work as an LCP at some point in the future. Between July 2014 and June 2015, Virginia's Licensed Clinical Psychologist workforce provided 2,158 "full-time equivalency units", which the HWDC defines simply as working 2,000 hours a year (or 40 hours per week for 50 weeks with 2 weeks off).

64% of all LCPs are female, including 85% of those LCP who are under the age of 40. In a random encounter between two LCPs, there is a 26% chance that they would be of different races or ethnicities, a measure known as the diversity index. However, this value goes up to 38% for those LCPs who are under the age of 40. Regardless, Virginia's Licensed Clinical Psychologist workforce is less diverse than Virginia's population as a whole, where there is a 55% chance that two randomly chosen people would be of different races or ethnicities.

19% of all LCPs grew up in a rural area, but just 6% of these professionals currently work in non-Metro areas of the state. Overall, only 3% of Virginia's LCPs work in rural areas of the state. With respect to education, 20% of Virginia's LCPs graduated from high school in the state, while 29% earned their initial professional degree here.

55% of all LCPs have a Doctor of Psychology as their highest professional degree. In addition, 31% of all LCPs have a primary specialty in mental health, while another 16% specialize in children. 37% of all LCPs currently carry education debt, including 74% of those under the age of 40. The median debt burden for those LCPs with educational debt is between \$80,000 and \$90,000.

94% of LCPs are currently employed in the profession. 54% currently hold one full-time position, while another 25% hold two or more positions simultaneously. Meanwhile, whereas 74% of all LCPs have been at their primary work location for more than two years, 5% of the workforce has switched jobs in the past 12 months. Another 2% of LCPs have been underemployed, while 1% have experienced involuntary unemployment.

The median annual income for LCPs is between \$80,000 and \$90,000. In addition, nearly half of all LCPs receive at least one employer-sponsored benefit, including 70% of those LCPs who work as a wage or salaried employee. 96% of LCPs indicate they are satisfied with their current employment situation, including 72% who indicate they are "very satisfied".

39% of all LCPs work in Northern Virginia, while 24% work in Central Virginia. In addition, 32% of LCPs worked at two or more locations in the past year. Nearly 70% of LCPs work in the private sector, including 58% who work at a for-profit company. 48% of all LCPs work in either a solo or group private practice at their primary work location.

A typical LCP spends approximately three-quarters of her time treating patients. 64% serve a patient care role, meaning that at least 60% of their time is spent in patient care activities. Approximately 75% of patients seen by the typical LCP are adults, and 58% of LCPs serve an adult patient care role, meaning that at least 60% of their patients were adults.

16% of LCPs expect to retire by the age of 65. In addition, 28% of the current workforce expects to retire in the next ten years, while half the current workforce expects to retire by 2040. Over the next two years, only 2% of LCPs plan on leaving the state and just 1% plan on leaving the profession entirely. Meanwhile, 13% of LCPs plan on increasing patient care activities, and 5% plan on pursuing additional educational opportunities.

| Licensees | | | | | | |
|---------------------------|-------|------|--|--|--|--|
| License Status | # | % | | | | |
| Renewing Practitioners | 2,837 | 90% | | | | |
| New Licensees | 208 | 7% | | | | |
| Non-Renewals | 122 | 4% | | | | |
| All Licensees | 3,167 | 100% | | | | |

Source: Va. Healthcare Workforce Data Center

HWDC surveys tend to achieve very high response rates. 89% of renewing LCPs submitted a survey. These represent 82% of LCPs who held a license at some point during the survey time period.

| Response Rates | | | | | | |
|---------------------------|--------------------|------------|------------------|--|--|--|
| Statistic | Non Respondents | Respondent | Response Rate | | | |
| By Age | | | | | | |
| Under 35 | 71 | 168 | 70% | | | |
| 35 to 39 | 67 | 337 | 83% | | | |
| 40 to 44 | 52 | 340 | 87% | | | |
| 45 to 49 | 59 | 352 | 86% | | | |
| 50 to 54 | 42 | 227 | 84% | | | |
| 55 to 59 | 45 | 246 | 85% | | | |
| 60 to 64 | 67 | 328 | 83% | | | |
| 65 and Over | 152 | 614 | 80% | | | |
| Total | 555 | 2,612 | 83% | | | |
| New Licenses | | | | | | |
| Issued Since June 2014 | 119 | 89 | 43% | | | |
| Metro Status | | | | | | |
| Non-Metro | 15 | 80 | 84% | | | |
| Metro | 338 | 1,928 | 85% | | | |
| Not in Virginia | 202 | 604 | 75% | | | |

Source: Va. Healthcare Workforce Data Center

At a Glance:

Licensed LCPs

Number: 3,167 New: 7% Not Renewed: 4%

Response Rates

All Licensees: 82% Renewing Practitioners: 89%

Source: Va Healthcare Workforce Data Center

| Response Rates | |
|------------------------------|-------|
| Completed Surveys | 2,612 |
| Response Rate, all licensees | 82% |
| Response Rate, Renewals | 89% |

Source: Va. Healthcare Workforce Data Center

Definitions

- **1. The Survey Period:** The survey was conducted in June 2015.
- **2. Target Population:** All LCPs who held a Virginia license at some point between July 2014 and June 2015.
- 3. Survey Population: The survey was available to LCPs who renewed their licenses online. It was not available to those who did not renew, including LCPs newly licensed in 2015.

At a Glance:

Workforce

Virginia's LCP Workforce: 2,395 FTEs: 2,158

Utilization Ratios

Licensees in VA Workforce: 76% Licensees per FTE: 1.47 Workers per FTE: 1.11

Source: Va. Healthcare Workforce Data Center

| Virginia's LCP Workforce | | | | | |
|---------------------------------|-------|------|--|--|--|
| Status | # | % | | | |
| Worked in Virginia in Past Year | 2,345 | 98% | | | |
| Looking for Work in Virginia | 50 | 2% | | | |
| Virginia's Workforce | 2,395 | 100% | | | |
| Total FTEs | 2,158 | | | | |
| Licensees | 3,167 | | | | |

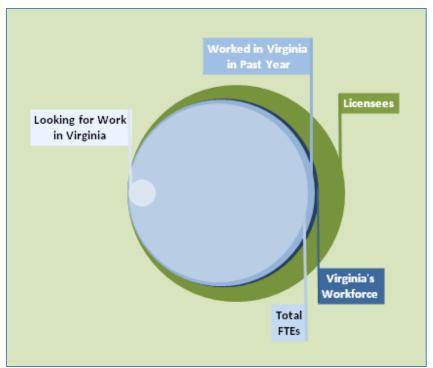
Source: Va. Healthcare Workforce Data Center

This report uses weighting to estimate the figures in this report. Unless otherwise noted, figures refer to the Virginia Workforce only. For more information on HWDC's methodology visit:

www.dhp.virginia.gov/hwdc

Definitions

- 1. Virginia's Workforce: A licensee with a primary or secondary work site in Virginia at any time during the survey timeframe or who indicated intent to return to Virginia's workforce at any point in the future.
- **2. Full Time Equivalency Unit (FTE):** The HWDC uses 2,000 (40 hours for 50 weeks) as its baseline measure for FTEs.
- **3.** Licensees in VA Workforce: The proportion of licensees in Virginia's Workforce.
- **4. Licensees per FTE:** An indication of the number of licensees needed to create 1 FTE. Higher numbers indicate lower licensee participation.
- 5. Workers per FTE: An indication of the number of workers in Virginia's workforce needed to create 1 FTE. Higher numbers indicate lower utilization of available workers.



| Age & Gender | | | | | | |
|--------------|-----|-----------|-------|----------|-------|-------------------|
| | М | ale | Fe | emale | To | otal |
| Age | # | % Male | # | % Female | # | % in Age Group |
| Under 35 | 21 | 13% | 147 | 88% | 168 | 8% |
| 35 to 39 | 48 | 17% | 239 | 83% | 288 | 14% |
| 40 to 44 | 60 | 24% | 193 | 76% | 253 | 12% |
| 45 to 49 | 75 | 29% | 186 | 71% | 261 | 12% |
| 50 to 54 | 44 | 25% | 135 | 76% | 179 | 9% |
| 55 to 59 | 81 | 41% | 116 | 59% | 196 | 9% |
| 60 to 64 | 142 | 55% | 118 | 45% | 260 | 12% |
| 65 + | 295 | 59% | 203 | 41% | 498 | 24% |
| Total | 766 | 36% | 1,337 | 64% | 2,103 | 100% |

| Source: V | ∕a. Healt | thcare Wor | kforce Da | ıta Center |
|-----------|-----------|------------|-----------|------------|
|-----------|-----------|------------|-----------|------------|

| Race & Ethnicity | | | | | | |
|-------------------|-----------|-------|------|--------|---------|--|
| Race/ | Virginia* | LC | Ps | LCPs u | nder 40 | |
| Ethnicity | % | # | % | # | % | |
| White | 63% | 1,827 | 86% | 353 | 78% | |
| Black | 19% | 125 | 6% | 37 | 8% | |
| Asian | 6% | 54 | 3% | 22 | 5% | |
| Other Race | 0% | 25 | 1% | 7 | 2% | |
| Two or more races | 2% | 32 | 2% | 9 | 2% | |
| Hispanic | 9% | 70 | 3% | 26 | 6% | |
| Total | 100% | 2,133 | 100% | 454 | 100% | |

^{*}Population data in this chart is from the US Census, Annual Estimates of the Resident Population by Sex, Race, and Hispanic Origin for the United States, States, and Counties: July 1, 2014.

Source: Va. Healthcare Workforce Data Center

22% of all LCPs are under the age of 40, and 85% of these professionals are female. In addition, the diversity index among LCPs who are under the age of 40 is 38%, which is higher than the diversity index among all LCPs.

At a Glance:

Gender

% Female: 64% % Under 40 Female: 85%

<u>Age</u>

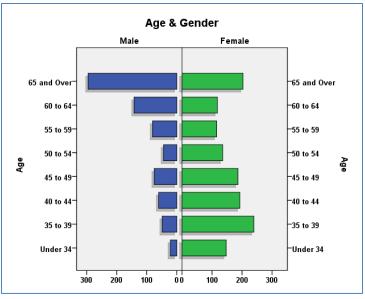
Median Age: 52 % Under 40: 22% % 55+: 45%

Diversity

Diversity Index: 26% Under 40 Div. Index: 38%

Source: Va. Healthcare Workforce Data Cente

In a chance encounter between two LCPs, there is a 26% chance they would be of a different race/ethnicity (a measure known as the Diversity Index). For Virginia's population as a whole, the comparable diversity index is 55%.

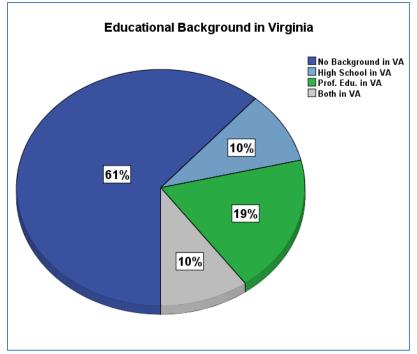


At a Glance: **Childhood Urban Childhood:** 19% Rural Childhood: 19% Virginia Background HS in Virginia: 20% 29% Prof. Ed. in VA: HS or Prof. Ed. in VA: 39% **Location Choice** % Rural to Non-Metro: 6% % Urban/Suburban to Non-Metro: 3%

A Closer Look:

| | Primary Location: | Rural St | tatus of Child | dhood | | |
|------|---------------------------------------|----------|----------------|-------|--|--|
| USE | OA Rural Urban Continuum | | Location | | | |
| Code | Description | Rural | Suburban | Urban | | |
| | Metro Cou | nties | | | | |
| 1 | Metro, 1 million+ | 17% | 63% | 20% | | |
| 2 | Metro, 250,000 to 1 million | 27% | 62% | 11% | | |
| 3 | Metro, 250,000 or less | 23% | 54% | 23% | | |
| | Non-Metro Counties | | | | | |
| 4 | Urban pop 20,000+, Metro adj | 17% | 58% | 25% | | |
| 6 | Urban pop, 2,500-19,999, Metro adj | 39% | 58% | 3% | | |
| 7 | Urban pop, 2,500-19,999, nonadj | 50% | 33% | 17% | | |
| 8 | Rural, Metro adj | 0% | 86% | 14% | | |
| 9 | Rural, nonadj | 50% | 50% | 0% | | |
| | Overall | 19% | 62% | 19% | | |

Source: Va. Healthcare Workforce Data Center



19% of LCPs grew up in selfdescribed rural areas, but only 6% of these professionals currently work in non-Metro counties. Overall, just 3% of all LCPs in the state currently work in non-Metro counties.

Top Ten States for Licensed Clinical Psychologist Recruitment

| Rank | All LCPs | | | | |
|-------|---------------------|-----|-------------------|-----|--|
| Kalik | High School | # | Init. Prof Degree | # | |
| 1 | Virginia | 423 | Virginia | 612 | |
| 2 | New York | 268 | Washington, D.C. | 196 | |
| 3 | Pennsylvania | 163 | California | 145 | |
| 4 | Maryland | 138 | Florida | 137 | |
| 5 | New Jersey | 117 | New York | 106 | |
| 6 | Outside U.S./Canada | 81 | Ohio | 82 | |
| 7 | California | 77 | Illinois | 81 | |
| 8 | Ohio | 62 | Pennsylvania | 70 | |
| 9 | North Carolina | 61 | Texas | 66 | |
| 10 | Illinois | 58 | Georgia | 50 | |

20% of licensed LCPs received their high school degree in Virginia, and 29% received their initial professional degree in the state.

Source: Va. Healthcare Workforce Data Center

Among LCPs who received their initial license in the past five years, 22% received their high school degree in Virginia, while 34% received their initial professional degree in the state.

| Rank | Licensed in the Past 5 Years | | | |
|-------|------------------------------|-----|-------------------|-----|
| Naiik | High School | # | Init. Prof Degree | # |
| 1 | Virginia | 129 | Virginia | 201 |
| 2 | New York | 67 | Washington, D.C. | 47 |
| 3 | Maryland | 44 | California | |
| 4 | Pennsylvania | 37 | Florida | 34 |
| 5 | Outside U.S./Canada | 32 | New York | 32 |
| 6 | New Jersey | 23 | Pennsylvania | 24 |
| 7 | California | 22 | Illinois | 21 |
| 8 | North Carolina | 22 | Ohio | 15 |
| 9 | Ohio | 16 | Tennessee | 14 |
| 10 | Florida | 15 | Texas | 13 |

Source: Va. Healthcare Workforce Data Center

Nearly one-quarter of Virginia's licensees did not participate in Virginia's LCP workforce during the past year. 91% of these licensees worked at some point in the past year, including 85% who worked in a behavioral sciences-related job.

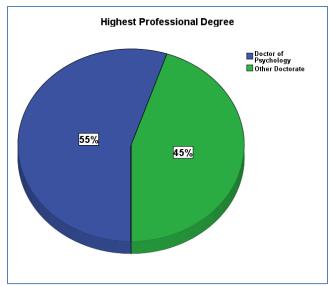
At a Glance:

Not in VA Workforce

Total: 772 % of Licensees: 24% Federal/Military: 31% Va. Border State/DC: 32%

| Highest Degree | | | | | | |
|-----------------------------|-------|------|--|--|--|--|
| Degree # % | | | | | | |
| Master's Degree | 1 | 0% | | | | |
| Doctor of Psychology | 1,158 | 55% | | | | |
| Other Doctorate 942 45% | | | | | | |
| Total | 2,101 | 100% | | | | |

Source: Va. Healthcare Workforce Data Center



Source: Va. Healthcare Workforce Data Center

55% of LCPs hold a Doctorate of Psychology as their highest professional degree. 35% of LCPs carry education debt, including 74% of those under the age of 40. The median debt burden among LCPs with educational debt is between \$80,000 and \$90,000.

At a Glance:

Education

Doctor of Psychology: 55% Other Doctorate: 45%

Educational Debt

Carry debt: 35% Under age 40 w/ debt: 74% Median debt: \$80k-\$90k

ource: Va. Healthcare Workforce Data Center

| Educational Debt | | | | | |
|---------------------|-------|------|---------------|------|--|
| Amount Carried | All L | .CPs | LCPs under 40 | | |
| Amount Carried | # | % | # | % | |
| None | 1,212 | 63% | 107 | 26% | |
| Less than \$10,000 | 47 | 2% | 18 | 4% | |
| \$10,000-\$19,999 | 37 | 2% | 15 | 4% | |
| \$20,000-\$29,999 | 43 | 2% | 11 | 3% | |
| \$30,000-\$39,999 | 37 | 2% | 9 | 2% | |
| \$40,000-\$49,999 | 41 | 2% | 11 | 3% | |
| \$50,000-\$59,999 | 44 | 2% | 20 | 5% | |
| \$60,000-\$69,999 | 36 | 2% | 12 | 3% | |
| \$70,000-\$79,999 | 24 | 1% | 10 | 2% | |
| \$80,000-\$89,999 | 48 | 3% | 16 | 4% | |
| \$90,000-\$99,999 | 31 | 2% | 10 | 2% | |
| \$100,000-\$109,999 | 37 | 2% | 16 | 4% | |
| \$110,000-\$119,999 | 26 | 1% | 16 | 4% | |
| \$120,000-\$129,999 | 30 | 2% | 14 | 3% | |
| \$130,000-\$139,999 | 16 | 1% | 7 | 2% | |
| \$140,000-\$149,999 | 24 | 1% | 16 | 4% | |
| \$150,000 or More | 178 | 9% | 108 | 26% | |
| Total | 1,911 | 100% | 416 | 100% | |

At a Glance:

Primary Specialty

Mental Health: 29% General Practice: 19% Child: 16%

Secondary Specialty

General Practice: 20% Mental Health: 12% Child: 10%

Source: Va. Healthcare Workforce Data Center

Nearly one third of all LCPs have a primary specialty in mental health. Another 16% have a primary specialty in children.

| Specialties | | | | | |
|--------------------------------------|---------|------|-----------|------|--|
| Consister | Primary | | Secondary | | |
| Specialty | # | % | # | % | |
| Mental Health | 648 | 31% | 198 | 11% | |
| General Practice (Non- Specialty) | 411 | 20% | 361 | 20% | |
| Child | 328 | 16% | 184 | 10% | |
| Forensic | 131 | 6% | 125 | 7% | |
| Neurology/Neuropsychology | 123 | 6% | 57 | 3% | |
| Behavioral Disorders | 76 | 4% | 174 | 10% | |
| Health/Medical | 70 | 3% | 95 | 5% | |
| School/Educational | 32 | 2% | 71 | 4% | |
| Family | 28 | 1% | 151 | 8% | |
| Marriage | 26 | 1% | 79 | 4% | |
| Rehabilitation | 24 | 1% | 32 | 2% | |
| Substance Abuse | 23 | 1% | 37 | 2% | |
| Gerontologic | 11 | 1% | 31 | 2% | |
| Experimental or Research | 8 | 0% | 18 | 1% | |
| Industrial-Organizational | 7 | 0% | 11 | 1% | |
| Public Health | 5 | 0% | 12 | 1% | |
| Sex Offender Treatment | 4 | 0% | 19 | 1% | |
| Vocational/Work Environment | 4 | 0% | 7 | 0% | |
| Social | 0 | 0% | 2 | 0% | |
| Other Specialty Area | 137 | 7% | 150 | 8% | |
| Total | 2,094 | 100% | 1811 | 100% | |

At a Glance:

Employment

Employed in Profession: 94% Involuntarily Unemployed: 0%

Positions Held

1 Full-time: 54% 2 or More Positions: 25%

Weekly Hours:

40 to 49: 41% 60 or more: 6% Less than 30: 19%

Source: Va. Healthcare Workforce Data Center

Current Weekly Hours Hours 0 hours 85 4% 1 to 9 hours 54 3% 137 7% 10 to 19 hours 20 to 29 hours 196 9% 30 to 39 hours 307 15% 858 41% 40 to 49 hours 50 to 59 hours 16% 331 60 to 69 hours 87 4% 70 to 79 hours 29 1% 3 0% 80 or more hours **Total** 2,087 100%

Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Current Work Status | | | | | |
|---|-------|------|--|--|--|
| Status | # | % | | | |
| Employed, capacity unknown | 2 | 0% | | | |
| Employed in a behavioral sciences- related capacity | 1,993 | 94% | | | |
| Employed, NOT in a behavioral sciences-related capacity | 36 | 2% | | | |
| Not working, reason unknown | 0 | 0% | | | |
| Involuntarily unemployed | 6 | 0% | | | |
| Voluntarily unemployed | 37 | 2% | | | |
| Retired | 42 | 2% | | | |
| Total | 2,117 | 100% | | | |

Source: Va. Healthcare Workforce Data Center

94% of LCPs are currently employed in their profession. 54% of LCPs hold one full-time job, while one-quarter currently have multiple positions. 41% of LCPs work between 40 and 49 hours per week, while another 6% work at least 60 hours per week.

| Current Positions | | | | |
|---|-------|------|--|--|
| Positions | # | % | | |
| No Positions | 85 | 4% | | |
| One Part-Time Position | 351 | 17% | | |
| Two Part-Time Positions | 155 | 7% | | |
| One Full-Time Position | 1,135 | 54% | | |
| One Full-Time Position & One Part-Time Position | 304 | 15% | | |
| Two Full-Time Positions | 11 | 1% | | |
| More than Two Positions | 51 | 2% | | |
| Total | 2,092 | 100% | | |

| Inc | come | |
|---------------------|-------|------|
| Hourly Wage | # | % |
| Volunteer Work Only | 11 | 1% |
| Less than \$40,000 | 217 | 13% |
| \$40,000-\$49,999 | 98 | 6% |
| \$50,000-\$59,999 | 139 | 8% |
| \$60,000-\$69,999 | 171 | 10% |
| \$70,000-\$79,999 | 214 | 13% |
| \$80,000-\$89,999 | 180 | 11% |
| \$90,000-\$99,999 | 154 | 9% |
| \$100,000-\$109,999 | 168 | 10% |
| \$110,000-\$119,999 | 91 | 5% |
| \$120,000-\$129,999 | 61 | 4% |
| \$130,000 or More | 201 | 12% |
| Total | 1,706 | 100% |

Source: Va. Healthcare Workforce Data Center

| Job Satisfaction | | | | | |
|--------------------------|-------|------|--|--|--|
| Level | # | % | | | |
| Very Satisfied | 1,475 | 72% | | | |
| Somewhat Satisfied | 486 | 24% | | | |
| Somewhat Dissatisfied | 58 | 3% | | | |
| Very Dissatisfied | 23 | 1% | | | |
| Total | 2,042 | 100% | | | |

Source: Va. Healthcare Workforce Data Center

At a Glance:

Earnings

Median Income: \$80k-\$90k

Benefits

(Salary & Wage Employees only)
Health Insurance: 60%
Retirement: 57%

Satisfaction

Satisfied: 96% Very Satisfied: 72%

Source: Va. Healthcare Workforce Data Center

The typical LCP earned between \$80,000 and \$90,000 per year. Among LCPs who received either a wage or salary as compensation at their primary work location, 60% received health insurance and 57% also had access to some form of a retirement plan.

| Employer-Sponsored Benefits | | | | | |
|------------------------------|-----|-----|-------------------------------|--|--|
| Benefit | # | % | % of Wage/Salary Employees | | |
| Health Insurance | 816 | 41% | 60% | | |
| Paid Vacation | 783 | 39% | 61% | | |
| Retirement | 781 | 39% | 57% | | |
| Paid Leave | 752 | 38% | 59% | | |
| Dental Insurance | 687 | 34% | 52% | | |
| Group Life Insurance | 578 | 29% | 44% | | |
| Signing/Retention Bonus | 46 | 2% | 4% | | |
| Receive at least one benefit | 978 | 49% | 70% | | |

^{*}From any employer at time of survey.

| Employment Instability in Past Year | | | | |
|---|-----|-----|--|--|
| In the past year did you? | # | % | | |
| Experience Involuntary Unemployment? | 14 | 1% | | |
| Experience Voluntary Unemployment? | 90 | 4% | | |
| Work Part-time or temporary positions, but would have preferred a full-time/permanent position? | 42 | 2% | | |
| Work two or more positions at the same time? | 583 | 24% | | |
| Switch employers or practices? | 121 | 5% | | |
| Experienced at least one | 741 | 31% | | |

Source: Va. Healthcare Workforce Data Center

Only 1% of Virginia's LCPs experienced involuntary unemployment at some point during the renewal cycle. By comparison, Virginia's average monthly unemployment rate was 4.5% during the past 12 months.¹

| Location Tenure | | | | | |
|--|-------|---------|-------|-------|--|
| Tomuro | Prin | Primary | | ndary | |
| Tenure | # | % | # | % | |
| Not Currently Working at this Location | 36 | 2% | 20 | 3% | |
| Less than 6 Months | 65 | 3% | 48 | 8% | |
| 6 Months to 1 Year | 126 | 6% | 56 | 9% | |
| 1 to 2 Years | 302 | 15% | 80 | 13% | |
| 3 to 5 Years | 414 | 20% | 134 | 22% | |
| 6 to 10 Years | 376 | 19% | 104 | 17% | |
| More than 10 Years | 709 | 35% | 174 | 28% | |
| Subtotal | 2,028 | 100% | 617 | 100% | |
| Did not have location | 53 | | 1,736 | | |
| Item Missing | 314 | | 42 | | |
| Total | 2,395 | | 2,395 | | |

Source: Va. Healthcare Workforce Data Center

52% of LCPs are salaried employees, while 30% receive income from their own business/practice.

At a Glance:

Unemployment Experience

Involuntarily Unemployed: 1% Underemployed: 2%

Turnover & Tenure

Switched Jobs: 5%
New Location: 15%
Over 2 years: 74%
Over 2 yrs, 2nd location: 67%

Employment Type

Salary/Commission: 52% Business/Practice Income: 30%

Source: Va. Healthcare Workforce Data Center

74% of LCPs have worked at their primary location for more than two years, while 5% have switched jobs.

| Employment Type | | | | | |
|-----------------------|-------|------|--|--|--|
| Primary Work Site | # | % | | | |
| Salary/ Commission | 908 | 52% | | | |
| Hourly Wage | 188 | 11% | | | |
| By Contract | 120 | 7% | | | |
| Business/ Practice | 522 | 30% | | | |
| Income | | | | | |
| Unpaid | 4 | 0% | | | |
| Subtotal | 1,741 | 100% | | | |
| Did not have location | 53 | | | | |
| Item Missing | 601 | | | | |

¹ As reported by the US Bureau of Labor Statistics. The non-seasonally adjusted monthly unemployment rate ranged from 5.0% in June 2015 to 3.9% in December 2015. December's unemployment rate was still preliminary at the time of publication.

At a Glance:

Concentration

Top Region: 39%
Top 3 Regions: 81%
Lowest Region: 0%

Locations

2 or more (Past Year):

2 or more (Now*):

32% 29%

ource: Va. Healthcare Workforce Data Center

39% of LCPs work in Northern Virginia, the most of any region in the state. Another 24% work in Central Virginia, while 17% are employed in Hampton Roads.

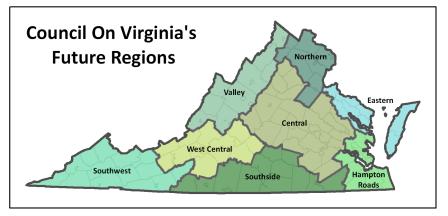
| Number of Work Locations | | | | | |
|--------------------------|-----------------------------------|------|------------------|-------|--|
| Locations | Work Locations in Past Year | | Wo Loca No | tions | |
| | # | % | # | % | |
| 0 | 49 | 2% | 82 | 4% | |
| 1 | 1,376 | 66% | 1,394 | 67% | |
| 2 | 335 | 16% | 322 | 16% | |
| 3 | 276 | 13% | 247 | 12% | |
| 4 | 26 | 1% | 22 | 1% | |
| 5 | 6 | 0% | 2 | 0% | |
| 6 or More | 14 | 1% | 12 | 1% | |
| Total | 2,082 | 100% | 2,082 | 100% | |

^{*}At the time of survey completion, June 2015.

A Closer Look:

| Regional Distribution of Work Locations | | | | | |
|---|-------|---------------|-----------------------|------|--|
| COVF Region | | nary ation | Secondary Location | | |
| | # | % | # | % | |
| Central | 499 | 24% | 135 | 21% | |
| Eastern | 7 | 0% | 5 | 1% | |
| Hampton Roads | 345 | 17% | 97 | 15% | |
| Northern | 797 | 39% | 216 | 33% | |
| Southside | 30 | 1% | 9 | 1% | |
| Southwest | 28 | 1% | 10 | 2% | |
| Valley | 110 | 5% | 34 | 5% | |
| West Central | 164 | 8% | 53 | 8% | |
| Virginia Border State/DC | 33 | 2% | 42 | 7% | |
| Other US State | 22 | 1% | 45 | 7% | |
| Outside of the US | 3 | 0% | 0 | 0% | |
| Total | 2,038 | 100% | 646 | 100% | |
| Item Missing | 305 | | 13 | | |

Source: Va. Healthcare Workforce Data Center



29% of all LCPs current have multiple work locations, while 32% have had multiple work locations at some point in the past year

| Location Sector | | | | | | | | |
|--------------------------------|-------|-------|-----------|-------|--|--|--|--|
| | Prin | nary | Secondary | | | | | |
| Sector | Loca | ition | Loca | ation | | | | |
| | # | % | # | % | | | | |
| For-Profit | 1,120 | 58% | 419 | 70% | | | | |
| Non-Profit | 222 | 11% | 75 | 13% | | | | |
| State/Local Government | 377 | 19% | 82 | 14% | | | | |
| Veterans Administration | 107 | 6% | 6 | 1% | | | | |
| U.S. Military | 72 | 4% | 6 | 1% | | | | |
| Other Federal | 47 | 2% | 8 | 1% | | | | |
| Government | 7, | 270 | | 1/0 | | | | |
| Total | 1,945 | 100% | 596 | 100% | | | | |
| Did not have location | 53 | | 1736 | | | | | |
| Item Missing | 396 | | 63 | | | | | |

Source: Va. Healthcare Workforce Data Center

At a Glance: (Primary Locations)

Sector

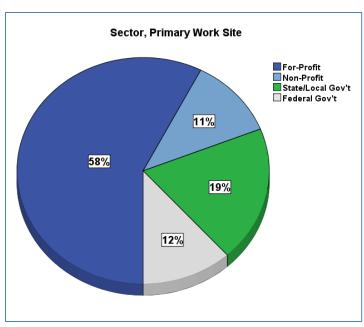
For Profit: 58% Federal: 12%

Top Establishments

Private Practice, Solo: 27%
Private Practice, Group: 21%
Academic Institution: 9%

Source: Va. Healthcare Workforce Data Center

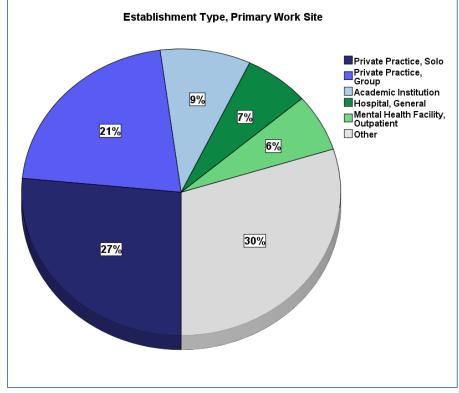
69% of LCPs work in the private sector, including 58% who work at for-profit establishments. Meanwhile, 19% of LCPs work for state or local governments, and 12% work for the federal government.



| Location Type | | | | | | | | |
|---|-------|---------------|-----------------------|------|--|--|--|--|
| Establishment Type | Loca | nary ation | Secondary Location | | | | | |
| Private Presting Cale | 402 | 270/ | 4 60 | 20% | | | | |
| Private Practice, Solo | 493 | 27% | 168 | 29% | | | | |
| Private Practice, Group | 396 | 21% | 126 | 22% | | | | |
| Academic Institution (Teaching Health Professions Students) | 171 | 9% | 73 | 13% | | | | |
| Hospital, General | 122 | 7% | 14 | 2% | | | | |
| Mental Health Facility, Outpatient | 120 | 6% | 29 | 5% | | | | |
| Hospital, psychiatric | 97 | 5% | 25 | 4% | | | | |
| School (Providing Care to Clients) | 89 | 5% | 10 | 2% | | | | |
| Community-Based Clinic or Health Center | 72 | 4% | 24 | 4% | | | | |
| Community Services Board | 51 | 3% | 10 | 2% | | | | |
| Corrections/Jail | 31 | 2% | 7 | 1% | | | | |
| Rehabilitation Facility | 29 | 2% | 8 | 1% | | | | |
| Other Practice Setting | 186 | 10% | 77 | 13% | | | | |
| Total | 1,857 | 100% | 571 | 100% | | | | |
| Did Not Have a Location | 53 | | 1,736 | | | | | |

27% of all LCPs work at a solo private practice, while another 21% work at a group private practice. Academic Institutions, General Hospitals and Outpatient Mental Health Facilities are also significant employers of Virginia's LCP workforce.

Among those LCPs who also have a secondary work location, nearly 30% work at a solo private practice, while 22% work at a group private practice.



At a Glance:

(Primary Locations)

Typical Time Allocation

Patient Care: 70%-79% Administration: 10%-19%

Roles

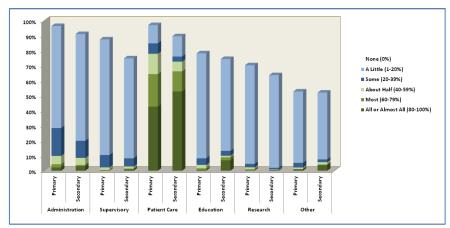
Patient Care: 64% Administrative: 4% Education: 2%

Patient Care LCPs

Median Admin Time: 1%-9% Ave. Admin Time: 10%-19%

Source: Va. Healthcare Workforce Data Center

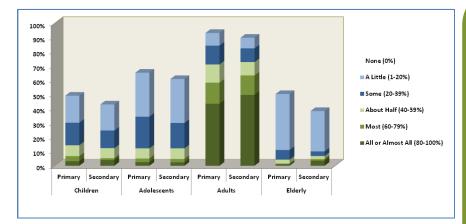
A Closer Look:



Source: Va. Healthcare Workforce Data Center

64% of all LCPs fill a patient care role, defined as spending 60% or more of their time on patient care activities. Meanwhile, another 4% of LCPs fill an administrative role, and 2% fill an educational role.

| | Time Allocation | | | | | | | | | | | |
|--------------------------------|-----------------|--------------------|---------------|-----------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|
| Time Spent | Adn | Admin. Supervisory | | Patient Care | | Education | | Research | | Other | | |
| | Prim. Site | Sec. Site | Prim. Site | Sec. Site | Prim. Site | Sec. Site | Prim. Site | Sec. Site | Prim. Site | Sec. Site | Prim. Site | Sec. Site |
| All or Almost All (80-100%) | 2% | 3% | 0% | 1% | 43% | 53% | 1% | 7% | 0% | 0% | 1% | 4% |
| Most (60-79%) | 2% | 1% | 0% | 1% | 22% | 13% | 1% | 2% | 1% | 0% | 0% | 0% |
| About Half (40-59%) | 6% | 5% | 2% | 1% | 14% | 6% | 2% | 1% | 1% | 0% | 1% | 2% |
| Some (20-39%) | 19% | 11% | 8% | 5% | 7% | 3% | 4% | 3% | 2% | 1% | 3% | 2% |
| A Little (1-20%) | 68% | 71% | 77% | 66% | 12% | 14% | 70% | 61% | 66% | 62% | 48% | 44% |
| None (0%) | 4% | 9% | 12% | 25% | 3% | 10% | 22% | 26% | 30% | 36% | 47% | 48% |



Source: Va. Healthcare Workforce Data Center

Approximately three-quarters of all patients seen by a typical LCP at her primary work location are adults. In addition, 58% of LCPs serve an adult patient care role, meaning that at least 60% of their patients are adults.

At a Glance:

(Primary Locations)

Typical Patient Allocation

Children: None
Adolescents: 1%-9%
Adults: 70%-79%
Elderly: 1%-9%

Roles

Children: 7%
Adolescents: 5%
Adults: 58%
Elderly: 1%

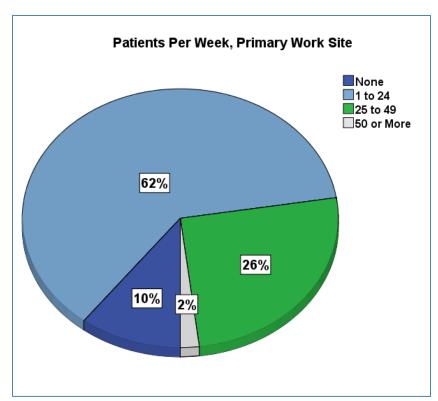
Source: Va Healthcare Workforce Data Center

| Patient Allocation | | | | | | | | |
|-----------------------------|-------|------|--------|-------|--------|------|-------|------|
| | Child | Iren | Adoles | cents | Adults | | Elde | erly |
| Time Spent | Prim. | Sec. | Prim. | Sec. | Prim. | Sec. | Prim. | Sec. |
| | Site | Site | Site | Site | Site | Site | Site | Site |
| All or Almost All (80-100%) | 3% | 4% | 3% | 2% | 43% | 50% | 1% | 4% |
| Most (60-79%) | 4% | 1% | 3% | 2% | 15% | 14% | 0% | 1% |
| About Half (40-59%) | 8% | 7% | 7% | 7% | 13% | 9% | 3% | 2% |
| Some (20-39%) | 16% | 12% | 22% | 18% | 13% | 10% | 7% | 3% |
| A Little (1-20%) | 19% | 18% | 31% | 31% | 9% | 7% | 39% | 28% |
| None (0%) | 51% | 57% | 35% | 39% | 7% | 10% | 50% | 62% |

At a Glance: Patients Per Week Primary Location: 1-24 Secondary Location: 1-24 Source: Va. Healthcare Workforce Data Center

| Patients Per Week | | | | | | | |
|-------------------|-------|---------------|-----------------------|------|--|--|--|
| # of Patients | | nary ation | Secondary Location | | | | |
| | # | % | # | % | | | |
| None | 201 | 10% | 108 | 19% | | | |
| 1 to 24 | 1,192 | 62% | 418 | 75% | | | |
| 25 to 49 | 493 | 26% | 23 | 4% | | | |
| 50 to 74 | 27 | 1% | 5 | 1% | | | |
| 75 or More | 6 | 0% | 2 | 0% | | | |
| Total | 1,919 | 100% | 556 | 100% | | | |

Source: Va. Healthcare Workforce Data Center



62% of all LCPs treat between 1 and 24 patients per week at their primary work location. Another 26% of LCPs treat between 25 and 49 patients per week.

Source: Va. Healthcare Workforce Data Center

| Retirement Expectations | | | | | | | | |
|---------------------------|-------|------|--------|--------|--|--|--|--|
| Expected Retirement | All I | _CPs | LCPs c | ver 50 | | | | |
| Age | # | % | # | % | | | | |
| Under age 50 | 7 | 0% | - | - | | | | |
| 50 to 54 | 19 | 1% | 4 | 0% | | | | |
| 55 to 59 | 52 | 3% | 13 | 1% | | | | |
| 60 to 64 | 209 | 11% | 69 | 7% | | | | |
| 65 to 69 | 612 | 33% | 281 | 28% | | | | |
| 70 to 74 | 490 | 27% | 320 | 32% | | | | |
| 75 to 79 | 160 | 9% | 118 | 12% | | | | |
| 80 or over | 62 | 3% | 41 | 4% | | | | |
| I do not intend to retire | 229 | 12% | 157 | 16% | | | | |
| Total | 1,840 | 100% | 1,003 | 100% | | | | |

Source: Va. Healthcare Workforce Data Center

At a Glance:

Retirement Expectations

All LCPs

Under 65: 16% Under 60: 4%

LCPs 50 and over

Under 65: 9% Under 60: 2%

Time until Retirement

Within 2 years: 7%
Within 10 years: 28%
Half the workforce: By 2040

Source: Va. Healthcare Workforce Data Cente

Although 16% of all LCPs expect to retire by the age of 65, this percentage falls to 9% for those LCPs who are already at least 50 years old. Meanwhile, 51% of LCPs plan to work until at least age 70, including 12% who don't plan on retiring at all.

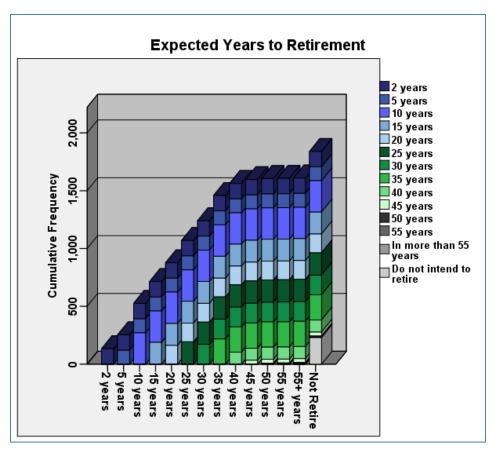
Within the next two years, only 2% of Virginia's LCPs plan on leaving the state and just 1% plan on leaving the profession entirely. Meanwhile, 13% plan on increasing patient care hours, and 5% expect to pursue additional educational opportunities.

| Future Plans | | | | | | | |
|------------------------------------|-----|-----|--|--|--|--|--|
| 2 Year Plans: | # | % | | | | | |
| Decrease Participation | n | | | | | | |
| Leave Profession | 28 | 1% | | | | | |
| Leave Virginia | 48 | 2% | | | | | |
| Decrease Patient Care Hours | 221 | 9% | | | | | |
| Decrease Teaching Hours | 35 | 1% | | | | | |
| Increase Participation | 1 | | | | | | |
| Increase Patient Care Hours | 302 | 13% | | | | | |
| Increase Teaching Hours | 141 | 6% | | | | | |
| Pursue Additional Education | 116 | 5% | | | | | |
| Return to Virginia's Workforce | 20 | 1% | | | | | |

By comparing retirement expectation to age, we can estimate the maximum years to retirement for LCPs. 7% of LCPs expect to retire in the next two years, while 28% plan on retiring in the next 10 years. More than half of the current LCP workforce expects to retire by 2040.

| Time to R | Time to Retirement | | | | | | | | |
|-------------------------|--------------------|------|-----------------|--|--|--|--|--|--|
| Expect to retire within | # | % | Cumulative % | | | | | | |
| 2 years | 133 | 7% | 7% | | | | | | |
| 5 years | 120 | 7% | 14% | | | | | | |
| 10 years | 271 | 15% | 28% | | | | | | |
| 15 years | 189 | 10% | 39% | | | | | | |
| 20 years | 163 | 9% | 48% | | | | | | |
| 25 years | 193 | 10% | 58% | | | | | | |
| 30 years | 171 | 9% | 67% | | | | | | |
| 35 years | 218 | 12% | 79% | | | | | | |
| 40 years | 104 | 6% | 85% | | | | | | |
| 45 years | 34 | 2% | 87% | | | | | | |
| 50 years | 9 | 0% | 87% | | | | | | |
| 55 years | 1 | 0% | 87% | | | | | | |
| In more than 55 years | 4 | 0% | 88% | | | | | | |
| Do not intend to retire | 229 | 12% | 100% | | | | | | |
| Total | 1,840 | 100% | | | | | | | |

Source: Va. Healthcare Workforce Data Center



Using these estimates, retirements will begin to reach over 10% of the current workforce every 5 years by 2025. Retirements will peak at 15% of the current workforce around the same time period before declining to under 10% of the current workforce again around 2055.

At a Glance:

FTEs

Total: 2,158 FTEs/1,000 Residents: 0.259 Average: 0.92

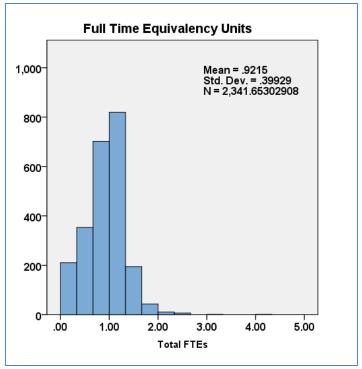
Age & Gender Effect

Age, Partial Eta²: Small Gender, Partial Eta²: Small

Partial Eta² Explained: Partial Eta² is a statistical measure of effect size.

Source: Va. Healthcare Workforce Data Center

A Closer Look:

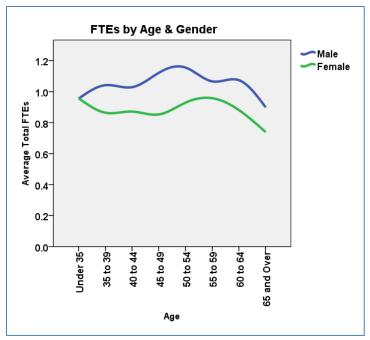


Source: Va. Healthcare Workforce Data Center

The typical (median) LCP provided 0.97 FTEs, or approximately 39 hours per week for 50 weeks. Although FTEs appear to vary by age and gender, statistical tests did not verify a difference exists.²

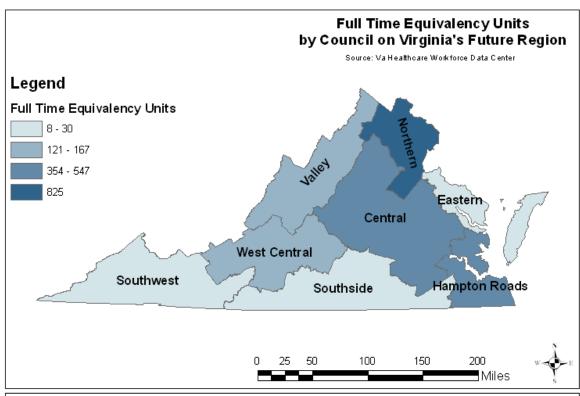
| Full-Time Equivalency Units | | | | | | | | |
|-----------------------------|---------|--------|--|--|--|--|--|--|
| Age | Average | Median | | | | | | |
| Age | | | | | | | | |
| Under 35 | 0.96 | 0.99 | | | | | | |
| 35 to 39 | 0.91 | 0.96 | | | | | | |
| 40 to 44 | 0.90 | 0.93 | | | | | | |
| 45 to 49 | 0.94 | 0.99 | | | | | | |
| 50 to 54 | 1.00 | 1.06 | | | | | | |
| 55 to 59 | 0.94 | 1.01 | | | | | | |
| 60 to 64 | 0.99 | 1.03 | | | | | | |
| 65 and Over | 0.85 | 0.94 | | | | | | |
| Gender | | | | | | | | |
| Male | 1.01 | 1.05 | | | | | | |
| Female | 0.87 | 0.93 | | | | | | |

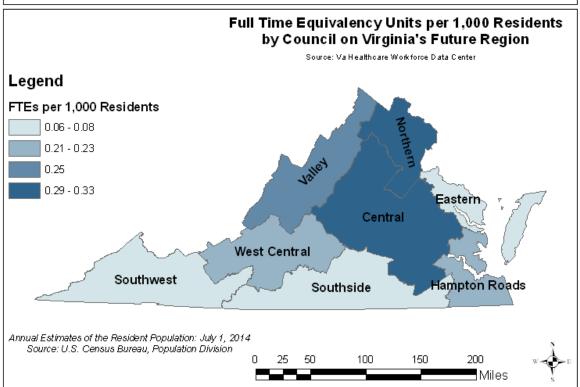
Source: Va. Healthcare Workforce Data Center

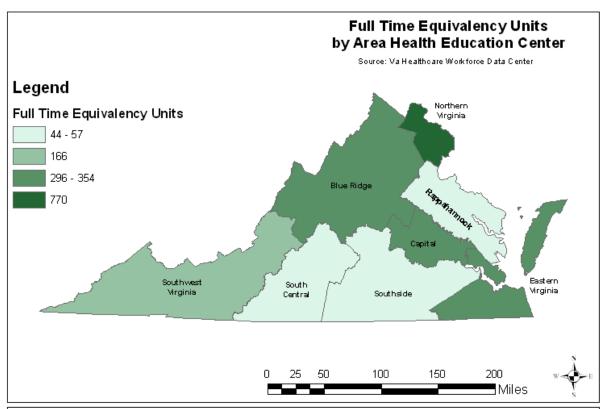


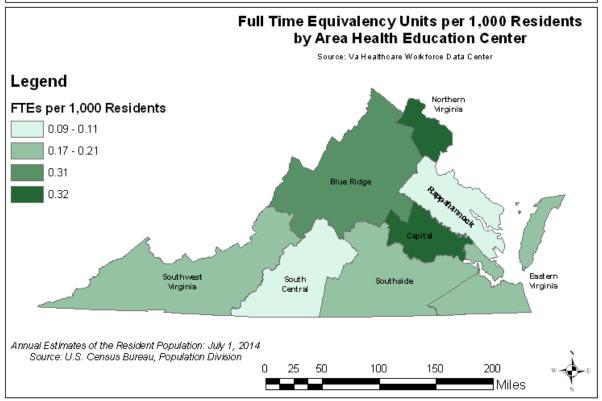
² Due to assumption violations in Mixed between-within ANOVA (Levene's Test is significant)

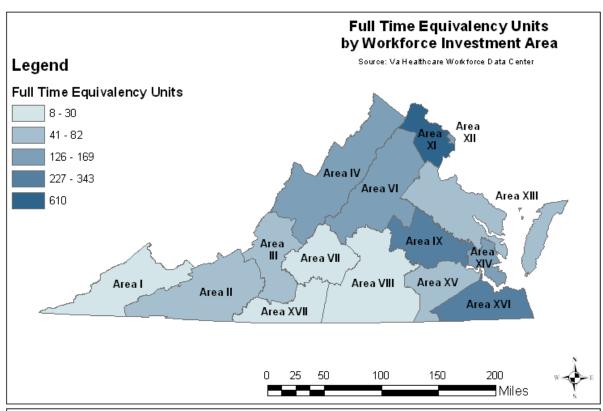
Council on Virginia's Future Regions

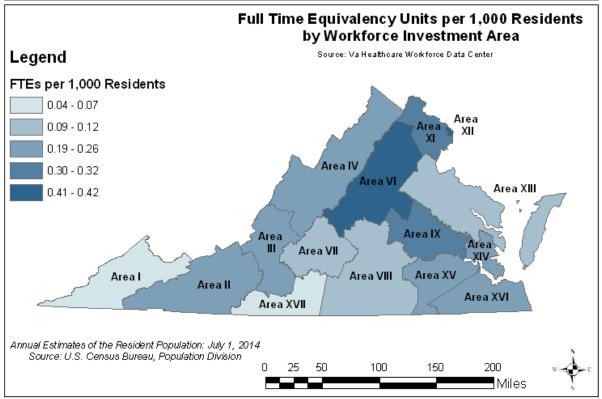


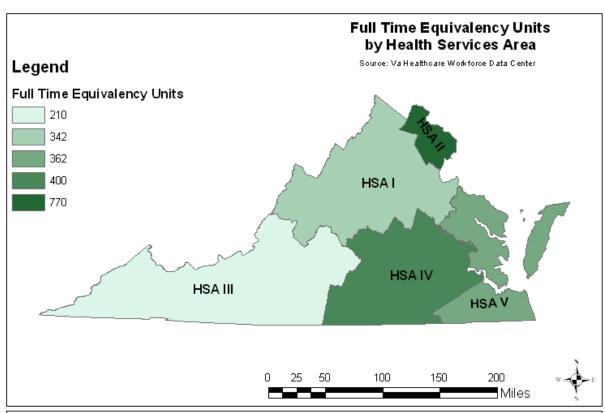


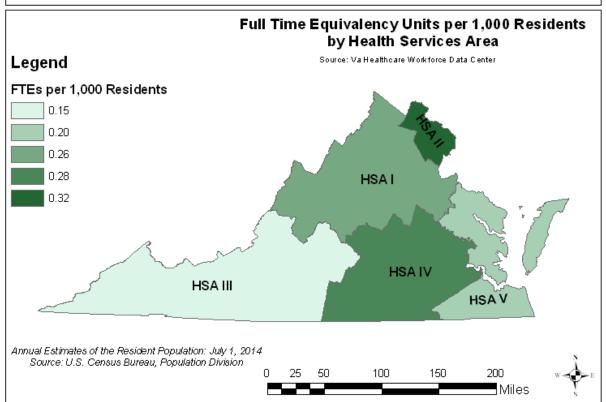


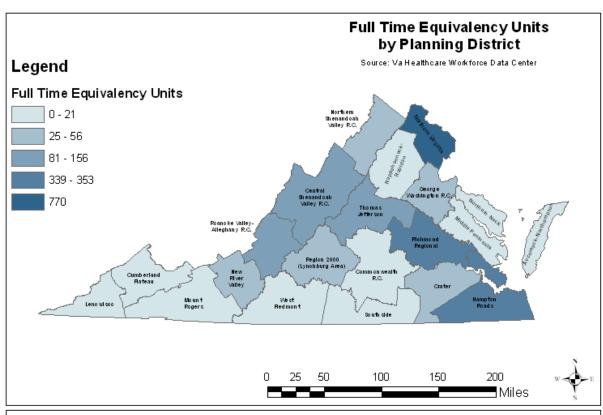


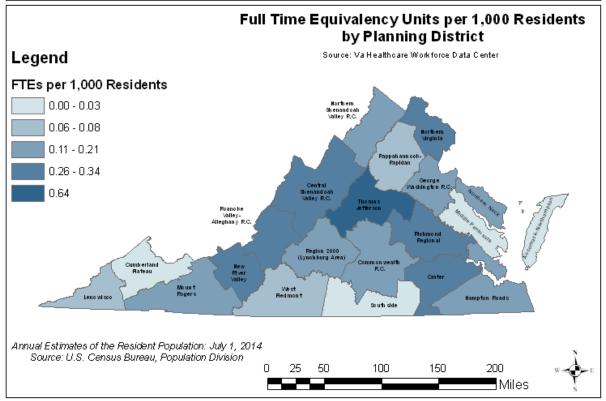












Appendix A: Weights

| Rural | | Location We | ight | Total \ | Weight |
|--|-------|-------------|----------|---------|---------|
| Status | # | Rate | Weight | Min | Max |
| Metro, 1 million+ | 1,772 | 85.44% | 1.17041 | 1.11294 | 1.37326 |
| Metro, 250,000 to 1 million | 131 | 94.66% | 1.056452 | 1.00457 | 1.23955 |
| Metro, 250,000 or less | 363 | 79.89% | 1.251724 | 1.19026 | 1.46866 |
| Urban pop 20,000+, Metro adj | 9 | 100.00% | 1 | 0.95089 | 1.17331 |
| Urban pop 20,000+, nonadj | 0 | NA | NA | NA | NA |
| Urban pop, 2,500- 19,999, Metro adj | 41 | 80.49% | 1.242424 | 1.18141 | 1.45775 |
| Urban pop, 2,500- 19,999, nonadj | 12 | 91.67% | 1.090909 | 1.05054 | 1.12247 |
| Rural, Metro adj | 24 | 83.33% | 1.2 | 1.14107 | 1.23472 |
| Rural, nonadj | 9 | 77.78% | 1.285714 | 1.22258 | 1.32291 |
| Virginia border state/DC | 453 | 79.47% | 1.258333 | 1.19654 | 1.47642 |
| Other US State | 353 | 69.12% | 1.446721 | 1.37568 | 1.69746 |

| Age | | Age Weigl | Total Weight | | |
|----------------|-----|-----------|--------------|---------|---------|
| Age | # | Rate | Weight | Min | Max |
| Under 35 | 239 | 70.29% | 1.422619 | 1.17331 | 1.69746 |
| 35 to 39 | 404 | 83.42% | 1.198813 | 1.04454 | 1.43041 |
| 40 to 44 | 392 | 86.73% | 1.152941 | 0.95089 | 1.37568 |
| 45 to 49 | 411 | 85.64% | 1.167614 | 1.01736 | 1.39319 |
| 50 to 54 | 269 | 84.39% | 1.185022 | 0.97735 | 1.41396 |
| 55 to 59 | 291 | 84.54% | 1.182927 | 0.97563 | 1.41146 |
| 60 to 64 | 395 | 83.04% | 1.204268 | 0.99323 | 1.43692 |
| 65 and Over | 766 | 80.16% | 1.247557 | 1.02893 | 1.48857 |

See the Methods section on the HWDC website for details on HWDC Methods:

www.dhp.virginia.gov/hwdc/

Final weights are calculated by multiplying the two weights and the overall response rate:

Age Weight x Rural Weight x Response Rate = Final Weight.

Overall Response Rate: 0.824755

